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OFFICE OF INTELLIGENCE COORDINATION

23 April 1951

STATUS OF PROJECTS

Progress Report No. 3

Problems in which the Office of Intelligence Coordination is involved are listed on the attached pages with brief comment. In each case O/IC is either providing assistance to the Assistant Director(s) concerned or is carrying the main responsibility by agreement or assignment.

By making such a list available from time to time O/IC seeks to acquaint the Director, the Deputy Directors, and the Assistant Directors with the current business of O/IC and to provide them the opportunity to make suggestions with respect to these problems and their solution or to suggest other problems of which this office should be aware.

This report is divided into two parts: The first deals with matters actively being pursued. Part two lists projects considered to have been satisfactorily adjusted for the time being, but in which this Office retains an interest.

JAMES Q. REBER

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✓ 1. Psychological Intelligence Support (O/RR, O/O, O/PC)

Problem: To recommend the necessary arrangements for inter-agency support of psychological warfare.

Status: The problem has been discussed with all agencies concerned both from the planning or operating viewpoint and from the intelligence side. As a result of these conversations a tentative breakdown has been made of the kinds of intelligence support that are required.

The immediate need is: (a) to find out if this is an accurate, complete, and meaningful breakdown; (b) to determine who will provide each type of intelligence, or what portion of each type, and the extent to which each requires interagency coordination; (c) to clarify agency responsibilities and to recommend appropriate ways of achieving necessary coordination. CIA has the responsibility and initiative to see that appropriate intelligence support is provided for psychological warfare and that the intelligence activities of government departments and agencies in this field are properly coordinated.

2. Intelligence Support for Civil Defense
(O/NE, O/SI, O/CI, O/SO, O/CD)

Problem: To effect necessary arrangements for intelligence support for the Federal Civil Defense Administration.

Status: The problem has been discussed with Mr. Babbitt of FCDA and with the other agencies concerned. A recommendation is being prepared for the DCI for possible consideration by the IAC. 25X1

25X1 3. External Research (O/O, O/RR, O/SI, O/CD)

Problem: To determine the optimum degree of coordination of all CIA and IAC Agency requirements for external research; and to see that necessary modifications are made in existing arrangements.

Status: O/O proposals and the comments of other offices have been received. O/IC is discussing the problem with interested people in the agencies concerned. In the Social Science field, ERS is compiling a list of research projects not contracted for by the Government. Government sponsored projects are coordinated through the Research and Development Board. A representative of the State-CIA External

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Research Staff sits regularly with the committee of the RDB dealing with social science matters. This committee includes representatives of O/RO (Army), O/NR (Navy), [] and Air University (Maxwell Field).

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4. Evaluation (O/O, O/SO)

Problem: To arrive at intra- and interagency understandings and agreements to provide evaluation of O/O and O/SO reports.

Status: Agreements have been reached on a bilateral basis between CIA and G-2, ONI, and A-2. Understandings already exist for evaluations by O/SI and O/RR. Further discussion is necessary before agreements can be reached with the State Department. The role of O/CI in evaluation has not been determined.

5. Requirements (All offices)

Problem: To develop adequate arrangements for providing coordinated requirements by priority for the various collection units, particularly with respect to O/SO.

Status: (a) O/NE is preparing a general guidance for collectors from the point of view of estimates. This general guide if deemed useful will be coordinated with the other agencies.

(b) State Department has begun to issue periodic reporting guides for the Foreign Service after consultation in each case with CIA.

(c) O/O/C has initiated desk to desk contact with OIR, State, as a means of improving both State requests and State evaluation.

(d) JCS paper No. SM-626-51, containing G-2, ONI, and A-2 requirements (mainly for covert collection) is being matched by other requesting agencies. These will be screened for possible non-covert collection and the balance segregated according to: (1) O/SO current collection capability; (2) O/SO capability under present planning; and (3) those items for which no current plans exist.

(e) Current problems concerning daily requests for information, if not resolvable by O/SO directly with the requesters, will be referred to O/IC to

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achieve a solution, by reference to the Director if necessary.

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6. Interdepartmental Committees (All offices)

Problem: To review the existing interdepartmental committees for which this Agency provides chairmanship and to review the interest of the Agency in those where it has only membership.

Status: Offices of CIA have supplied committee data to O/IC. This office is now filling gaps in the data where incomplete. A preliminary survey has been submitted to the Director. A summary of the Agency's committee relationships with recommendations is scheduled for early May.

Biographic Intelligence (O/CD)

Problem: To suggest the most effective biographic facility for the Federal Intelligence System.

Status: A report, setting forth possible ways of meeting this problem, has been prepared by Biographic Register of O/CD on the basis of IAC Agency replies to a survey questionnaire. Tentative views of O/IC are: (a) complete centralization of biographic records in CIA would not meet the requirements of all agencies; (b) specialization and partial centralization is possible; (c) greater coordination among existing biographic facilities is essential.

Exploitation of Captured Sources (O/O, O/SO)

Problem: To conclude arrangements by which CIA will represent other non-military intelligence agencies in the exploitation of captured personnel, documents, and materiel.

Status: Pertinent directives have been approved by the Secretary of Defense after IAC concurrence; implementing manuals are being coordinated among the non-military agencies after JIC approval. The agreement by which CIA will represent the other non-military agencies in these matters can be concluded as soon as the manuals have been formally approved.

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9. Documentation of Aliens (O/O)

Problem: To develop procedures for establishing legal status for defectors and other aliens of value to U.S. intelligence operations.

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Status: The Department of Justice has agreed in principle to providing appropriate documentation. Procedures are being worked out between I&S and the Department of Justice.

10. Scientific Intelligence Committee (O/SI)

✓ Problem: To examine the problems of O/SI in the field of interagency coordination in the planning and production of scientific reports and estimates and to make appropriate recommendations.

Status: Proposals of the representatives of the Defense intelligence agencies on the SIC have questioned the responsibility of CIA to coordinate scientific and technical intelligence in the federal intelligence system. This issue is currently under thorough study in O/SI and will be discussed further informally with the Defense agencies.

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11. Economic Interpretation of Photographic Materials (O/RR, O/CD)

Problem: To develop the most effective arrangements by which economic intelligence can be derived from photographic materials within the government.

Status: Exploitation of Defense Department resources and those of Graphic Register of O/CD has been explored by O/RR and O/IC. It now appears that while much of value can be produced as a by-product of Air Target Analysis, the results are likely to prove disappointing as contributions to current economic intelligence. Further investigation of photomagnetic sources is required.

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✓ 12. Foreign Nationality Groups in the U.S. (O/O, O/PC)

Problem: To recommend how the intelligence potential of foreign nationality groups within the U.S. can be most effectively exploited.

Status: O/PC and State Department have indicated the nature of their interest in the subject. O/O has reported on its activities in this field. The principal aspects of the problem appear to be: (a) to define what foreign intelligence and related objectives can be fulfilled through foreign nationality groups; (b) to determine the most effective means of exploiting this source; (c) to determine where the responsibility for exploitation should be lodged.

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3. Watch Committee (O/CI)

Problem: To analyze the operation and effectiveness of the IAC Watch Committee and to make recommendations for its improvement.

Status: After analysis with O/CI, O/IC has forwarded to the DCI a list of suggested modifications which will be discussed with the Chairman of the Watch Committee at an early date.

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4. Coordinated Report of IAC Agency Intelligence Research Projects (O/RR)

Problem: To examine whether the preparation of a coordinated report of IAC agency intelligence production should be continued or abandoned and to recommend the proper location of this responsibility if continued.

Status: Investigation among the end-users of this report conclusively shows that it does not serve the purpose for which it was designed. Such residual value as it may have can perhaps be more effectively realized through using existing CIA Library facilities.

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5. International Communist Movement (O/SO, O/CI)

Problem: To establish arrangements which will provide:
(a) detailed research on the organization, techniques and individuals in the International Communist Movement; and (b) an adequate appraisal of the aims, activities and strength of the International Communist Movement in each country or region.

Status: With regard to (a) O/SO is developing a counter-proposal to the draft plan suggested by O/IC. With regard to (b) O/CI is preparing a paper defining the needs in this field and how they might be met. These papers will be the basis of further intra- and interagency discussion..

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PART II

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These projects are considered to have been satisfactorily adjusted for the time being. O/IC will keep in touch with them from time to time, however, in order to assist in any further steps or modifications that may be required.

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2. Interagency Operational Liaison

Statement of principles was approved at the Assistant Director's meeting. Incorporation of these principles into an Administrative Instruction is now in progress.

3. Briefing of Outgoing Military Attaches
4. Debriefing of Returning U. S. Officials
5. Intelligence Support for O/PC
6. State Department Cables
7. Foreign Service Economic Reporting
(Proposed Executive Order)

Proposed Executive Order is expected to be issued in May.

8. National Intelligence Surveys (O/RR)

The IAC on 15 March agreed that the rate of production would remain at eight for this fiscal year and that the matter would be reconsidered by the IAC in June.

The DCI recently acceded to State's request for additional support for their part of the NIS program.

9. Name Plate Analysis

Results of initial interagency survey were turned over to O/RR which, through its special consultant, now holds the initiative in this matter.

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10. NATO Intelligence Structure and Procedures

Papers on basic NATO intelligence organization, procedures for warning of attack, and interim intelligence guidance for SHAPE have been approved by the NATO Military Committee Standing Group and are being circulated for approval by the NATO governments.

11. NSC 29 - Protection of Strategic Resources
and Industrial Facilities Abroad

O/IC has been given the responsibility for arranging for the production of research which may be needed prior to field investigation.

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